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18 April 1951

MEMORANDUM FOR: CHIEF, TRD

THROUGH: DEPUTY FOR QUASI-MILITARY OPERATIONS

SUBJECT: Maritime Training

A. History.

1. On 20 October 1950 a comprehensive document titled "Maritime Operations" was submitted by OPC to JSPD. This document included, among other things, certain proposals concerning maritime training.

2. On 19 December 1950 a memorandum was submitted by C/TRD to C/II/OPC requesting authority for me to act as representative of OPC in preliminary discussions with the Navy on maritime training matters. This authority was granted about 5 February 1951.

3. On 27 December 1950 a TOP SECRET memorandum was submitted to C/II/OPC proposing several approaches to the maritime training problem and requesting reply.

4. On 29 January 1951 a memorandum was submitted to C/Staff B/OSO proposing certain ideas with regard to maritime operations and requesting reply.

5. During January-February 1951 studies in the organization and employment of a Maritime Training Branch were prepared and presented. It is understood that the organization, including authority to procure personnel, has recently been approved.

B. Situation.

1. To my knowledge no positive action has been initiated to implement the proposals mentioned in document A.1. above.

2. Pursuant to the authority granted to discuss maritime training (A.2. above), I held a discussion with Capt. Knoll, USN, of the JSPD.

His expressions

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His expressions indicated essentially that the Navy would cooperate in any training enterprises, but would take no action on the problem until concrete requirements were presented.

3. A response to the request for training requirements (memo A.3. above) was promised by 1 March 1951, but to date has not been received from OPC.

4. No response to the request for training requirements (memo A.4. above) has been received from OSO.

5. Efforts are currently underway for the employment of two of the civilian personnel authorized for the T/O of the Maritime Training Branch. To date I have been unable to determine the situation with regard to procurement of military personnel requested. Pending clarification of the military personnel situation, civilians will be processed against these slots where practicable.

C. Discussion of the Problem.

1. From my point of view a deplorable condition of ignorance, indifference, lack of coordination, and ineffectiveness with regard to maritime operations prevails throughout the operating divisions. All efforts on my part to solve and improve the situation have resulted only in a circuitous return to my office, confused but empty-handed.

2. Listed below are some of the more obvious deficiencies that apparently exist throughout the agency with regard to effective conduct of maritime operations:

a. There is no central clearing house of information on nautical matters where a person can obtain assistance in planning and conducting maritime operations. For instance, there are naval officers within the agency with varied background (submarine, amphibious, destroyer, etc.) but it is only by chance one knows who they are.

b. There is inadequate exchange of information. For instance, I know nothing of what maritime operations have been conducted in the recent past, what are contemplated, where, with what kind of equipment, personnel and targets. Consequently, I presume nothing is being done to develop and improve techniques, equipment and performance.

c. There is no coordination in planning and/or conduct of maritime operations to include all the aspects involved. If training of operating personnel is being considered, this consideration is accomplished without the knowledge of the Training Division.

3. The various kinds

3. The various kinds and types of maritime training that may be conducted, and the problems connected therewith, have been previously presented in memoranda and studies submitted to the Chief, TRD. To avoid lengthy repetition they are not repeated herein.

4. It is understood that development of a "Staff Indoctrination" course and of an "Information Bureau" in maritime operations is desired. Detailed proposals and requirements on these matters will be presented in the near future. It is not expected that requirements will exceed capabilities of personnel already "on hand or on order."

D. Conclusions.

1. The establishment of a "Staff Indoctrination" course and an "Information Bureau" is possibly a step in the right direction.

2. If the mobilization date and program are valid, this step is wholly inadequate and extensive efforts to fulfill prospective training requirements are long overdue.

3. If the mobilization date and program are not valid, this step is unnecessary since maritime operations, if any, will be minor and negligible under peacetime conditions.

4. If maritime training on any appreciable scale is required, many problems must be resolved beforehand. However, the Navy will not participate in the solution until firm requirements have been presented, and solutions without the Navy's participation are completely impracticable.

5. Effective conduct of maritime operations requires correlation of the various components - personnel, equipment, techniques, training, operational procedures, etc. A system should be established whereby this correlation is achieved.

E. Recommendations.

1. That a decision be reached whether a maritime training program is required.

2. That, if the decision is negative, efforts to justify and establish such a program be discontinued.

3. That, if the decision is affirmative:

a. The operating divisions take some positive action in the determination of their requirements.

b. Efforts be expedited

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b. Efforts be expedited to procure the personnel required for the training program.

c. Consideration be given to the coordination of naval and maritime matters throughout OPC/OSO/TRD. The establishment of an organization along the lines of the Maritime Unit, OSO, is suggested as a possible solution.

d. Naval and maritime training matters be referred to and/or handled by TRD.

4. That certain portions of this paper not be distributed outside TRD.

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